

The information contained within this announcement is deemed by the Company to constitute inside information as stipulated by the Market Abuse Regulation (EU) No.596/2014, as it forms part of UK law by virtue of the European Union (Withdrawal) Act 2018 ("MAR"). Upon the publication of this announcement, this inside information is now considered to be in the public domain.

11 June 2026

NCC Group plc

Conclusion of the Cyber Strategic Review

NCC Group plc (LSE: 'NCC', 'NCC Group', 'the Group', 'the Company') has concluded the review of its Cyber business.

As set out at the Capital Markets Event held on 13 March 2026, the business has completed a period of significant strategic and operational change and now operates as a focused, pure-play cyber security and resilience business. While the Board remains mindful of the prevailing macros-economic environment, it believes the business is appropriately positioned for its next phase of development.

The Board has concluded its strategic review of the Cyber business, which considered all options including a potential sale of the Company, and has determined that remaining a listed company is in the best interests of shareholders at this time. The Company is not in receipt of any approaches or in discussions with any party in relation to a potential sale of the Company. The Board's focus remains on executing the Group's strategy and maximising value for shareholders.

Accordingly, the Company is no longer in an offer period for the purposes of the City Code on Takeovers and Mergers and the disclosure requirements under Rule 8 of the Takeover Code have therefore now ceased.

The Company will present its FY26 H1 interim results today at 09:00 BST for investors and analysts. Please register for the webcast at https://brrmedia.news/NCC_HY26. A recording of the webcast will be made available on NCC's investor site (www.nccgroup.com/investors/) as soon as possible following the presentation.

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About NCC Group plc

NCC Group is a people-powered, tech-enabled global cyber security and resilience business. Driven by a collective purpose to create a more secure digital future, c. 1,800 colleagues across Europe, North America, and Asia Pacific harness their collective insight, intelligence, and innovation to deliver cyber resilience solutions for both public and private sector clients globally. With decades of experience and a rich heritage, NCC Group is committed to developing sustainable solutions that continue to meet client's current and future cyber security challenges.